

BD COLLECTIVE

creating an environment that facilitates
collaboration

Introducing the Health Networks



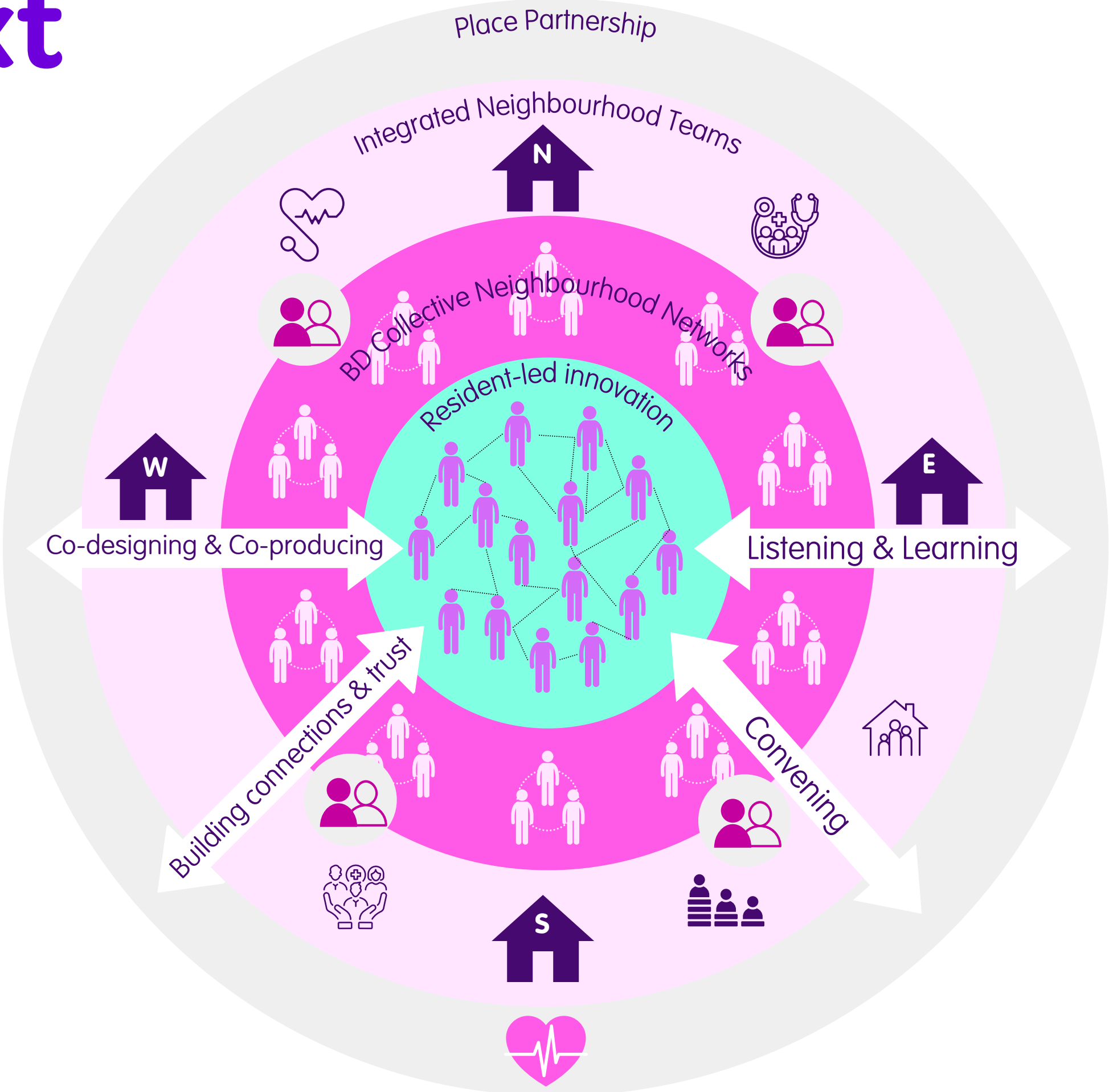
Context



Vision:

Working together in Neighbourhoods

Bringing residents, community organisations, health services, the council and other local partners together to improve health and wellbeing in a specific area. By learning and acting together, the aim is to build stronger connections, respond to what matters locally, and improve health over time.



Key

-  LBBD Community/family hubs and council services
-  Primary Care Networks
-  Community & Mental Health Care
-  Secondary Care (BHRUT)
-  Specialist healthcare (eg: Optometry)
-  Integrated Neighbourhood Teams
-  BD Collective Neighbourhood networks
-  BD Collective Health Connectors/Networks
-  Residents/Resident-led design groups
-  CYP/A_Social Care

BD Collective Health Connectors

Introduction:



Why?

National Political strategy:

- Decentralization & empowerment
- Prevention & community focus
- Structural overhaul

What?

Local strategy:

- BD Collective – enabling wider VCFSE and cross-sector collaboration and relational working
- National Neighbourhoods Health Implementation Programme (NNHIP)
- Health & Neighbourhood Networks

How?

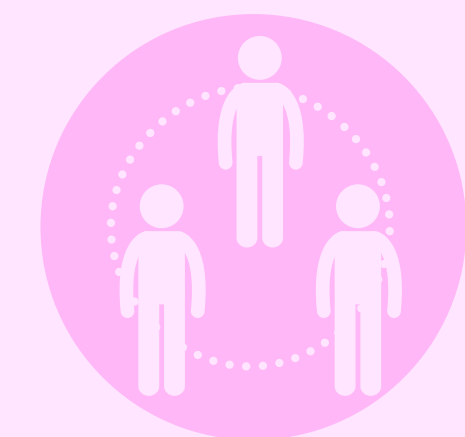
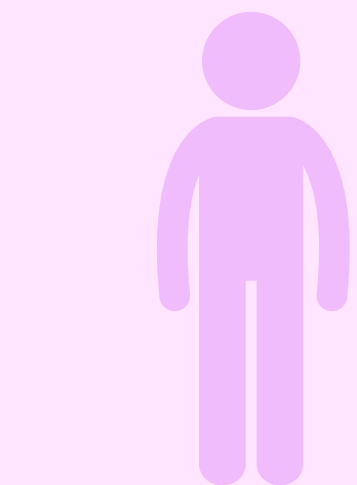
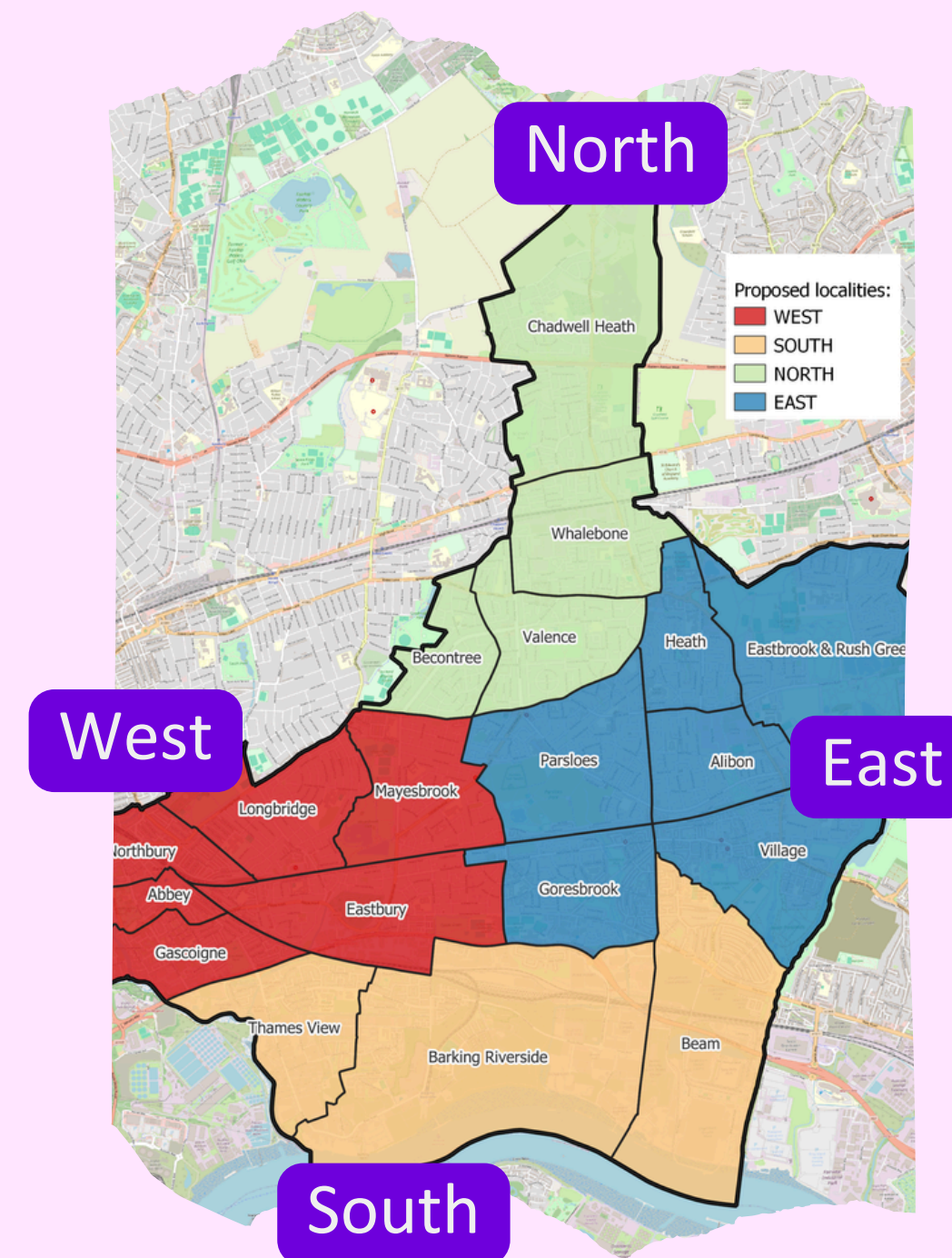
Testing, Learning, Leading:

- Building on emerging pieces of the puzzle: innovation partnerships
- Immersive approach to finding solutions with and by our community
- Developing our place-based muscle

Who & Where?

Collaborating across VCFSE, Neighbourhood Networks & public sectors:

- Health Connectors
- Building Health-focused Networks of VCFSE, mapped to the INT geography
- Involving Neighbourhood Networks
- Cross-sector Integrated Neighbourhood Teams



Practicing our values • Building Relationally

BD_Collective is a values-driven movement focused on creating an environment that facilitates collaboration.

Our values are:



Health Connector Role



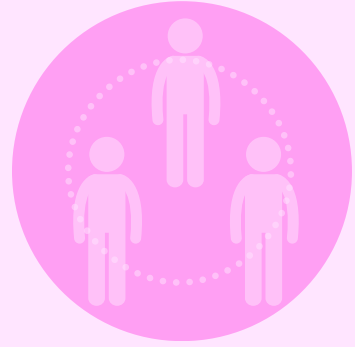
Purpose:

- The Health Connector acts as a bridge between the wider VCFSE sector, residents and public sector partners: Neighbourhood Networks, BD Collective Health Network and the Integrated Neighbourhood Team.
- The role is not to represent a single organisation, but to facilitate collaboration across the wider VCFSE, strengthen relationships, and help shape what neighbourhood health looks like by drawing appropriate VCFSE resource in a neighbourhood to join in test & learn challenges
- To network and grow the collective strength of the VCFSE in a neighbourhood, and to leverage the work of the Neighbourhood Networks
- Health Connectors will attend INT workshops and/or meetings in their neighbourhood on behalf of their network
- 2 Health Connectors per neighbourhood.

Making Neighbourhood Health Neighbourhood-Led



Growing three core capabilities in each neighbourhood



Neighbourhood Networks (NN)

The engine of Asset-Based Community Development (ABCD) in *hyper-local* neighbourhoods

Intentionally growing:

- **connection**
- **trust**
- **belonging**
- **confidence**

in and with our communities.

Supported by light-touch social-sector support to take action around resident-defined and led hyperlocal priorities



Health Connectors

Intentionally networking VCFSE organisations within the INT geography enabling a line of sight between the ABCD and the work of the INT

Intentionally growing:

- A network of VCFSE orgs in a neighbourhood
- Intelligence from the NNs
- Appropriate VCFSE capacity in QI test & learn sprints with the INTs

Supported by two VCFSE Health Connectors in each INT



Integrated Neighbourhood Teams (INT)

The engine of neighbourhood working / delivery

Intentionally growing

- Functional, cross-sector neighbourhood leadership
- A team of teams approach (right people in the room at right time)
- QI test and learn approach
- Embedding emerging effective change-solutions around neighbourhood-specific health and care challenges.

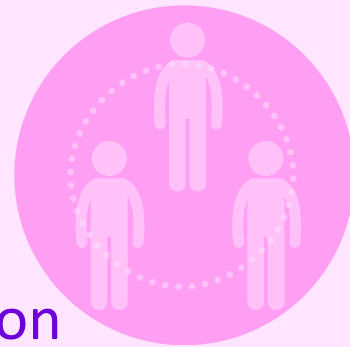
Supported by population health management and the Place Partnership

Each guided by residents

Grounded in ethnographic insight to ensure test ideas are shaped by, and embedded within, real-life contexts and experiences

Neighbourhood Networks

Resident-defined and led action supported by VCFSE



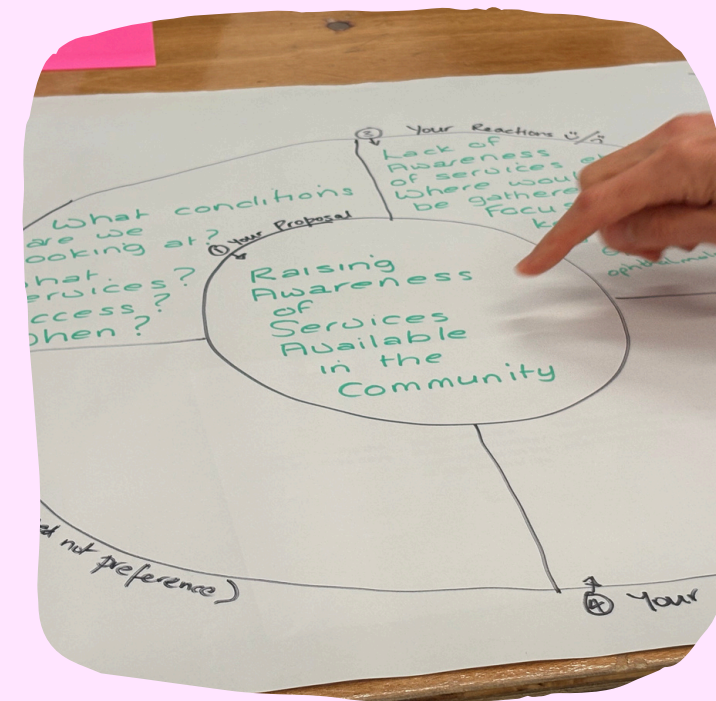
Health Connectors

Ensuring the right VCFSE support and effective resident engagement in test and learn initiatives



Integrated Neighbourhood Teams...

Resident-led exploration of real-life challenges that balance equity of power, build relationally and reveal real-life perspective on solutions



Integrated Neighbourhood Teams...

Why?

- To functionally connect neighbourhood leaders with a range of cross-sector specialities and knowledge around neighbourhood-specific health and care challenges. (Team of teams)

Who?

- GPs, VCFSE neighbourhood health connectors, mental health neighbourhood leads, community health neighbourhood leads, social work neighbourhood leads, residents

What?

- Guiding neighbourhood priorities, through targeted collective analysis of neighbourhood cross-organisational data and gathering local professional and community insights.
- A dynamic team model that brings together the right people for focused test-and-learn work, then releases capacity back into the system as priorities shift.
- Embedding effective solutions at neighbourhood and place level

Guiding place policy and developing deep, collective understanding of how borough-wide services are experienced through user and staff lenses.



Integrated Neighbourhood Teams...

How?

- Practicing neighbourhood working by moving from discussion to action
- Small proposals are tested over six-week sprint cycles (breaking down large solutions into actionable QI tests)
- A Health Connector facilitates collaboration with the VCFSE, and ensures insights from the Neighbourhood Networks ABCD QI cycles
- Residents support the design of user-interfaces



People are working together as equals across sectors: residents bring lived experience, community groups bringing relationships and local knowledge, and services bring resources and expertise. The common goal is for health and wellbeing in B&D to improve over time through shared action.

Integrated Neighbourhood Teams...

Test & Learn examples...

- *From data about the current NNHIP cohort we can see that we have high instances of poor heart health for people who live in XXXXX. We are going to work together to test ideas over the next six months to increase earlier diagnosis of cardiometabolic risk factors, treatment and targeted support from social prescribing.*
- *A high number of people living in XXXX needing social care have a dual mental health and substance misuse diagnosis and unstable housing. We are going to form a neighbourhood huddle across the four services, guided by people with lived experience, to test change ideas to ensure an integrated and holistic approach.*



Health Connectors...



Why?

- Enablers that network the VCFSE in a neighbourhood, bringing appropriate community leaders together with public sector system leaders around challenges that can't be solved by services or communities acting alone.
- Bringing together insight from Integrated Neighbourhood Teams and Neighbourhood Networks.(ie: public service delivery and communities)

Who?

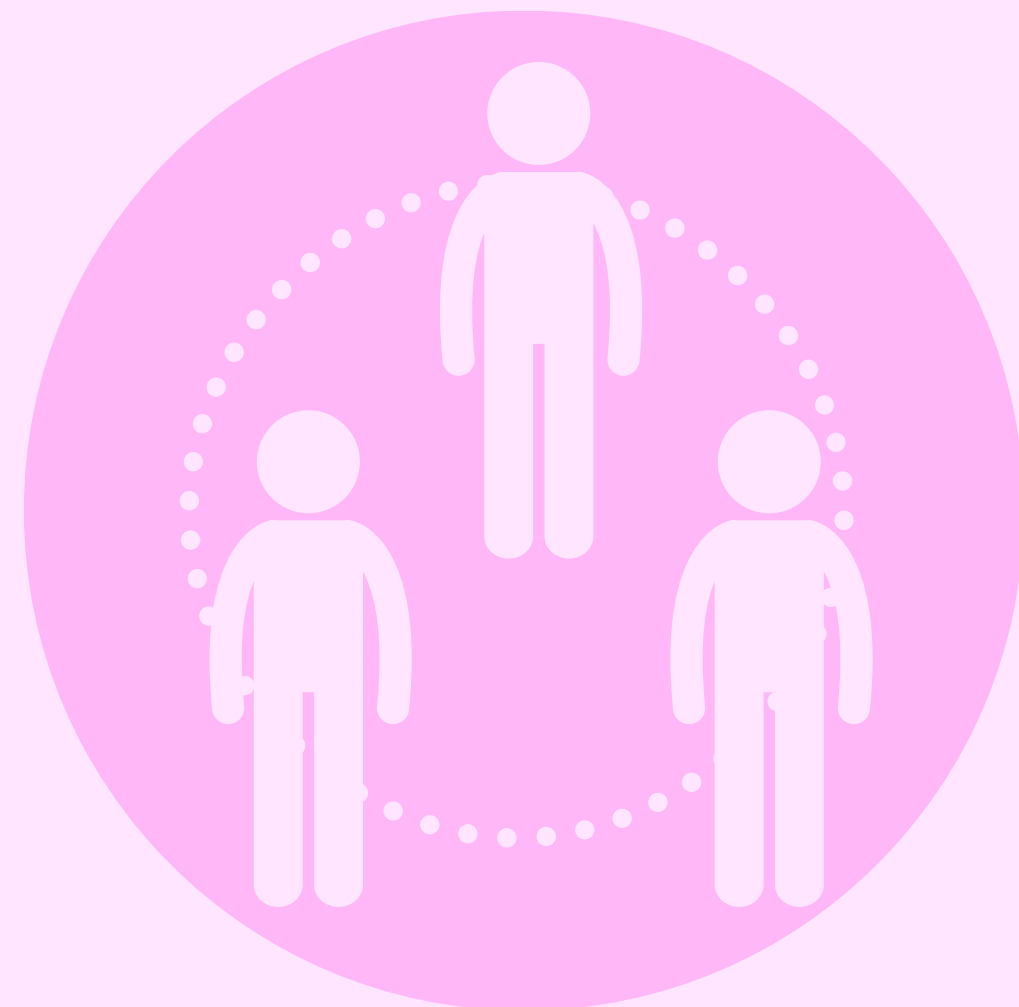
- Neighbourhood Health Connectors and the wider BD Collective, working with Neighbourhood Networks and members of INTs for the duration of a test and learn initiative.

What?

- The glue between the INTs and Neighbourhood Networks, enabling public sector, VCFSE and residents to work together effectively, supporting the knowledge, practice and understanding of the contribution of each to the:
 - Management of ill-health (Self-care)
 - Prevention of ill-health (Social determinants)
 - Creation of good health (Empowered community)

Neighbourhood Networks...

Testing & Learning



Why?

- To connect residents together, build connection, trust and belonging in our communities - with light-touch social-sector support, in taking action around their hyperlocal priorities.
- Asset-Based Community Development

Who?

- Residents, local VCFSE-based Neighbourhood Networks

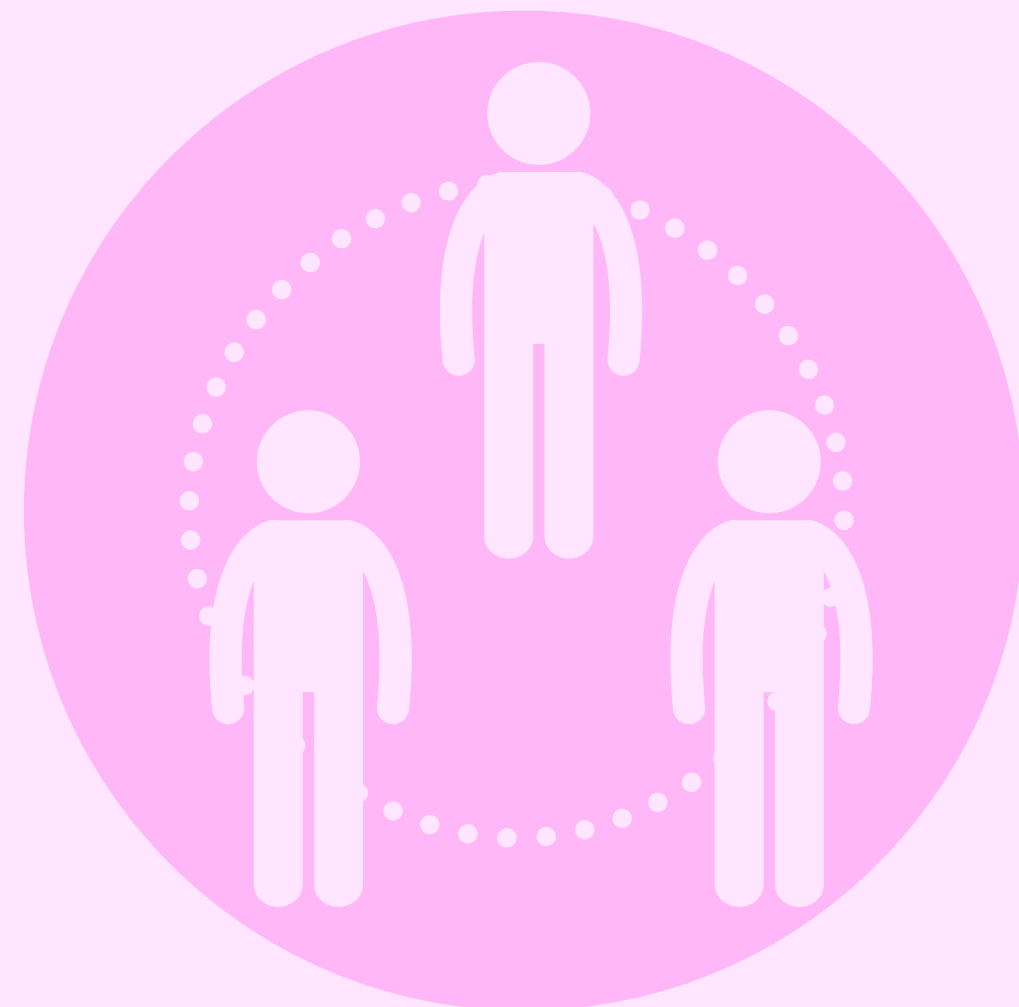
What?

- Developing asset-based community development capability.
- Guiding neighbourhood priorities, through sharing hyperlocal insights about the place and everyday factors affecting health and wellbeing.
- Residents act together to build connection, trust and belonging in their community
- Residents lead community-based solutions

Neighbourhood Networks...

Test & Learn Example:

- Resident-led initiatives supported by (light-touch) BD Collective Neighbourhood Network
- Access to funding to test and learn how to build connection, trust and belonging in a hyper-local neighbourhood
- Contributing via asset-based community-development to improved health in B&D
- Neighbourhood Network innovation partnership of local community organisations facilitate collaboration, and provide light-touch governance



A group of residents have noticed that litter accumulates in their streets. They want to use litter picking as a means of:

- Connecting with other local residents
- Looking after the local park where their children play
- Facilitating more residents to get involved in their neighbourhood

They decide to:

- Run a litter-picking flash-mob over the Easter Holidays at a time when the park is busy
- Use it to advertise their next Neighbourhood Network 'Test & Learn' Hackathon

Building relationally...

Across INTs, local VCFSE (*Health*) Networks and Neighbourhood Networks:

- Building relationship as equals who trust each other
- Testing and learning together
- Involving the people who live in your neighbourhood

What can happen now that couldn't happen before?